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# Ikwezi Local Municipality

# Draft Service Delivery & Budget Implementation Plan

# Year: 2014/2015

# Period: 1 July 2014 - 30 JUNE 2015

Department: All

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#### 1. INTRODUCTION

#### A municipality of contrasts

The Ikwezi Local Municipality is located within the Eastern Cape Province, one of nine local municipalities located within the Cacadu District Municipality (CDM). Jansenville is bordered by the Sundays River south of the town. The R75 between Port Elizabeth and Graaff-Reneit dissects the town in a north / south direction. Klipplaat is dominated by pre-dominantly defunct railway lines and shunting yards whereas Waterford may be characterised as a small rural node historically established to serve the surrounding farming community

#### <u>Size</u>

Ikwezi include three main settlements namely Jansenville, Klipplaat and Waterford accommodating a population of 11 452 (2 576 households) and cover an area of 4,449.7 km<sup>2</sup>. It is an area characterized by low population density and high levels of poverty. 76% of households earn less than R1 600 per month and the documented levels of unemployment are documented ranging from 33% to 71%. Economic studies generally describe the area as having very limited economic potential with all settlements rated as level 1 settlement hierarchy. (ABP 2009) The area is challenged with excessive bulk water constraints as well as very poor quality water.

#### **Council and Administration**

Ikwezi Municipality is being governed by a Council of 7 members who is also the fulltime Mayoral Committee. All members of the executive committee preside over a specific portfolio committee, which ensure active participation by councillors. Currently Ikwezi Municipality has four Section 56/57 departments namely:

- Office of the Municipal Manager
- Financial and Administrative Services
- Strategic Support
- Technical Services

#### Budget 2014/15

The Municipality adopted its budget for 2014/2015 on 31st March 2014. The budget gives effect to the strategic priorities of the Municipality and is not a management or implementation plan. The SDBIP therefore serves as a "*contract*" between the administration, council and community expressing the goals and objectives set by council as quantifiable outcomes that can be implemented by the administration over the next 12 months. It provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget.

The SDBIP is the link between the IDP, budget and performance agreements of management and it includes detailed information on how the budget will be implemented by means of forecast cash flows, service delivery targets and performance indicators. The SDBIP is a dynamic document that may be continually revised by the Municipal Manager and other top Directors, as actual performance after each month or quarter is taken into account.

#### COMPONENTS OF THE SDBIP

Section 1 of the MFMA defines the SDBIP as

"a detailed plan approved by the mayor of a municipality in terms of section 53(i)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate –

- (a) projections for each month of
  - (i) revenue to be collected by source; and
  - (ii) operational and capital expenditure, by vote:
- (b) service delivery targets and performance indicators for each quarter."

#### **OBJECTIVE OF SDBIP**

It serves as supplementary support document to the approved budget represented as a policy document. It further serves as a record of the Key Performance Areas (KPA) with their corresponding Key Performance Indicators (KPI).

#### APPROVAL OF THE SDBIP

Chapters 7 and 8 of the MFMA deal with the approval of the SDBIP. Chapter 8 requires from the accounting officer (Municipal Manager) to submit a SDBIP within 28 days of the budget being approved as well as drafts of the annual performance agreements required in the Municipal Systems Act.

Chapter 7 of the MFMA requires the executive mayor to "take all reasonable steps" to ensure that the SDBIP is approved within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days thereafter.

#### **IMPLEMENTATION OF THE SDBIP**

The responsibilities of the executive mayor with regard to budgeting control and the early identification of financial problems is set out in section 54 of the MFMA.

When the executive mayor receives budget monitoring reports in terms of Sections 71 and 72 of the MFMA, he/she must check whether the budget is being implemented in accordance with the SDBIP.

If it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators must be made with the approval of council following an adjustments budget. The revised SDBIP must be made available to the public.

#### THE SDBIP PROCESS IN IKWEZI

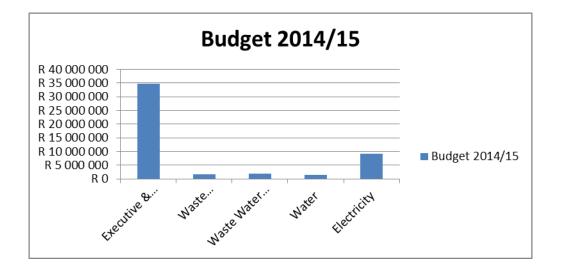
The Financial Services Department with the assistance of PMS and other department's, played a major role in the production of this SDBIP. The detailed quarterly performance indicators and cash flow projections are contained in the SDBIP document.

## 2. INCOME - BUDGETS

### 2.1. Income Budget by Vote

| Income Budget by Vote       | Budget 2014/15 |
|-----------------------------|----------------|
| Executive & Council         | R 34 793 772   |
| Waste Management            | R 1 571 248    |
| Waste Water Management      | R 1 829 397    |
| Water                       | R 1 534 116    |
| Electricity                 | R 9 281 336    |
|                             |                |
| Total Income Budget by Vote | R 49 009 869   |

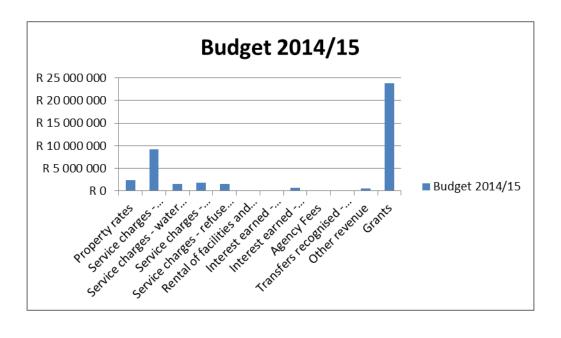
### 2.2. Income Budget by Vote Graph



#### 2.3. Income Budget by Source

| Income Budget by Source   | Budget<br>2014/15 |
|---|-------------------|
| Property rates  | R 2 417 551       |
| Service charges - electricity revenue   | R 9 281 336       |
| Service charges - water revenue   | R 1 534 116       |
| Service charges - sewerage revenue  | R 1 829 397       |
| Service charges - refuse revenue  | R 1 571 248       |
| Rental of facilities and equipment  | R 4 345           |
| Interest earned - external investments  | R 46 307          |
| Interest earned - outstanding debtors   | R 649 652         |
| Agency Fees   | R 122 651         |
| Transfers recognised - operational  |                   |
| Other revenue   | R 554 267         |
| Grants  | R 23 765 000      |
| Total Income Budget by Source (excluding capital transfers and contributions) | R 41 775 870      |

## 2.4. Income Budget by Source Graph



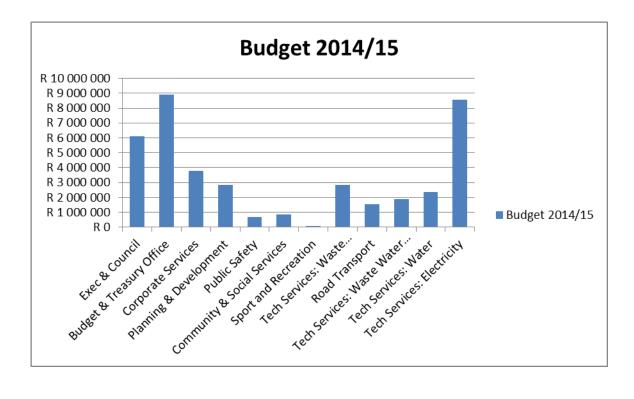
Ikwezi Local Municipality DRAFT SDBIP - 2014/2015 (1/07/14 - 30/06/15)

## 3. EXPENDITURE - BUDGETS

### 3.1. Expenditure Budget by Vote

| Expenditure Budget by Vote            | Budget<br>2014/15 |
|---------------------------------------|-------------------|
| Exec & Council                        | R 6 115 058       |
| Budget & Treasury Office              | R 8 916 224       |
| Corporate Services                    | R 3 769 687       |
| Planning & Development                | R 2 836 467       |
| Public Safety                         | R 677 102         |
| Community & Social Services           | R 850 415         |
| Sport and Recreation                  | R 77 149          |
| Tech Services: Waste Management       | R 2 813 907       |
| Road Transport                        | R 1 538 220       |
| Tech Services: Waste Water Management | R 1 884 001       |
| Tech Services: Water                  | R 2 358 648       |
| Tech Services: Electricity            | R 8 543 439       |
| Total Expenditure Budget by Vote      | R 40 380 317      |

## 3.2. Expenditure Budget by Vote Graph

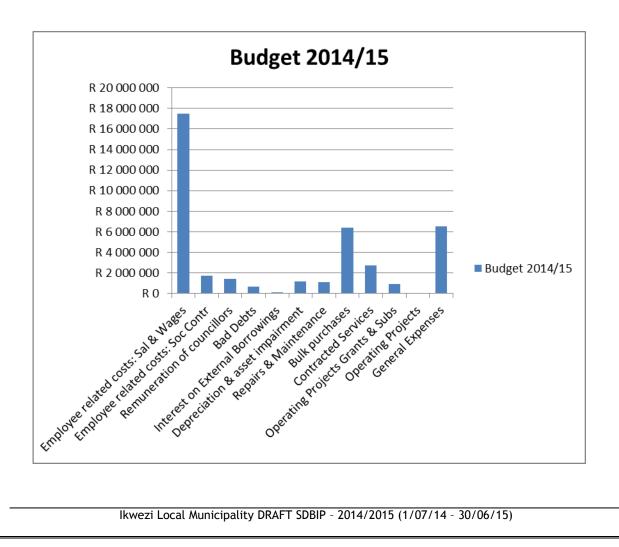


Ikwezi Local Municipality DRAFT SDBIP - 2014/2015 (1/07/14 - 30/06/15)

### 3.3. Expenditure Budget by Type

| Expenditure Budget by Type          | Budget<br>2014/15 |
|-------------------------------------|-------------------|
| Employee related costs: Sal & Wages | R 17 517 912      |
| Employee related costs: Soc Contr   | R 1 718 880       |
| Remuneration of councillors         | R 1 451 646       |
| Bad Debts                           | R 645 217         |
| Interest on External Borrowings     | R 93 720          |
| Depreciation & asset impairment     | R 1 188 805       |
| Repairs & Maintenance               | R 1 112 942       |
| Bulk purchases                      | R 6 409 268       |
| Contracted Services                 | R 2 700 359       |
| Operating Projects Grants & Subs    | R 934 000         |
| Operating Projects                  | R 70 000          |
| General Expenses                    | R 6 537 568       |
| Total Expenditure Budget by Type    | R 40 380 317      |

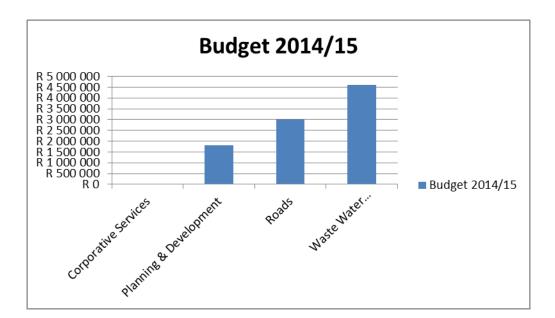
# 3.4. Expenditure Budget by Type Graph



## 3.5. Capital Budget by Vote

| Capex by Vote                     | Budget<br>2014/15 |
|-----------------------------------|-------------------|
| Corporative Services              |                   |
| Planning & Development            | R 1 800 200       |
| Roads                             | R 3 000 000       |
| Waste Water Management            | R 4 601 900       |
| Unidentified Projects             |                   |
| Total Capital Expenditure by Vote | R 9 402 100       |

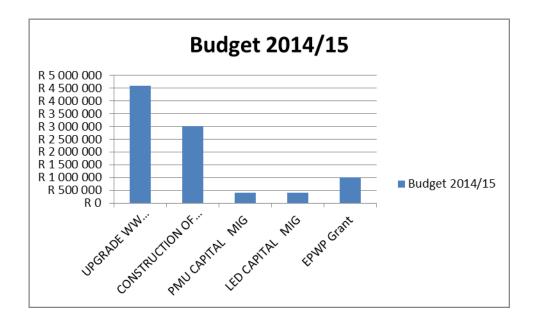
## 3.6. Capital Budget by Vote Graph



#### 3.7. Capital Budget by Project

| Capex by Project               | Budget<br>2014/15 |
|--------------------------------|-------------------|
| UPGRADE WW TREATMENT WORKS KLP | R 4 601 900       |
| CONSTRUCTION OF PHUMLANI ROADS | R 3 000 000       |
| PMU CAPITAL MIG                | R 400 100         |
| LED CAPITAL MIG                | R 400 100         |
| EPWP Grant                     | R 1 000 000       |
| OTHER MIG PROJECTS             |                   |
| Total Capex Budget             | R 9 402 100       |

## 3.8. Capital Budget by Project Graph



Ikwezi Local Municipality DRAFT SDBIP - 2014/2015 (1/07/14 - 30/06/15)

# 3.9. Capital Budget Sources of Funding

| Capital Budget Sources of Funding       | Budget<br>2014/15 |
|---|-------------------|
| National Govt                           | R 9 402 100       |
| Internal Funds                          |                   |
|   |                   |
| Total Capital Budget Sources of Funding | R 9 402 100       |

## 3.10. Capital Budget Sources of Funding Graph

